

Interim Managing Director in the Industry field

IT restructuring

Following a cyber attack and incidents that had a major negative impact on business activities, this European medium-sized company wanted the Group's IT Department to benefit from support in order to provide advice and solutions on various aspects :

- Defining a Master Plan in line with the Group's strategic roadmap and the business lines
- Analysis and action plan for IS infrastructure issues
- Reducing obsolescence
- Setting up a steering system for internal and external resources and defining their priorities
- Optimise IT Department organisation
- Examine the possibility of harmonising the use of IT tools across all countries

Taplow Solution

In 6 months, the IT Interim Director reorganised the IT Department, optimised the IT processes and designed a and IT policy with its roadmap.

Outcome

Implementation of a roadmap, defining an IT policy for the next 5 years IT with the aim of supporting all business lines in their development.

- Regularly review and adjust the Master Plan once or twice a year.
- Communicate each time the Master Plan is updated to all teams (IT teams, business departments and the Executive Committee) to ensure that everyone is working together.
- Guarantee the IT Department's autonomy to carry out the Master Plan
- Align the objectives of employees with the master plan to ensure that it is implemented.

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